

ROUTING AND RECORD SHEET				
SUBJECT: (Optional)				
FROM: Executive Director 7D55 Hq.		EXTENSION	NO.	
			DATE	
TO: (Officer designation, room number, and building)	DATE		OFFICER'S INITIALS	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)
	RECEIVED	FORWARDED		
1. DDA / MS 7D18 Hq.	19 MAY 1986			CC: ALL DA OFFICE DIRECTORS / done 5/20/86
2. EXO / DDA	19 MAY 1986		Bar	
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COMPT 86-685


19 MAY 1986


MEMORANDUM FOR: Deputy Director for Administration
Deputy Director for Intelligence
Deputy Director for Operations
Deputy Director for Science and Technology

FROM:


Executive Director

SUBJECT:

CIA Investment Priorities 

1. When we met on 6 May to review the Comptroller's preliminary recommendations on the 1989 program, I indicated that we needed to identify and agree upon a limited number of areas for particular emphasis in allocating new resources over the next three to five years. I also think that we must settle on some specific program activities within each of these priority areas. 

2. Overall, I think that we should concentrate on investing new resources in several critical areas that bear directly on CIA's unique capabilities. At this stage of my thinking, I would argue for the need to concentrate our new resources in six areas, each with identified program activities. In priority order, I believe that we should try to:

- Improve security for our people and operations.
- Develop and implement a comprehensive counterterrorism program to reflect a serious Agency commitment toward solving this problem.
- Provide communications and ADP systems able to meet priority processing requirements on a sustained basis.
- Provide adequate facilities to house our workforce and equipment.
- Invest in critical new technologies needed for the future operational and collection environment, particularly those that enhance our capabilities against mobile missiles, chemical or other special weapons, and other issues related to arms control monitoring.
- Enhance our ability to disseminate our product and interact with customers in the policymaking community.

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3. Although the list emphasizes particular areas for new investment, we must also ensure that the basic capabilities rebuilt in recent years will not deteriorate. Specifically, we must make a determined effort to preserve our capabilities in human source collection, covert action infrastructure, and all-source analysis. We must also be prepared to deal with presently unforeseen items that will arise in the future. That said, it is clear that we must focus on a limited agenda of new things that are to be done in the resource constrained environment that we are entering. [redacted]

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4. I have asked the Comptroller to present to all of us at our June 19-20 [redacted] meeting a program which will both support reasonable progress in each of these areas and show us the impact of a decision to sustain these levels on the balance of our program. We have separately tasked some of you people to pull together presentations on these topics for our discussion at [redacted] My intention is that these presentations and our discussion will provide the core of a resource strategy that will guide us for the next three to five years. [redacted]

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